High-resolution manometry competency framework for Speech and Language Therapists (Draft for consultation)

April 2025



2 3	High-resolution manometry competency framework for Speech and Language Therapists
4	Draft for consultation
5	
6	25 <sup>th</sup> April 2025
7 8 9 10	The information in this document is currently in development and has been shared as part of a consultation. If you are seeking guidance or information on this topic, please ensure you refer to final published content which can be found on rcslt.org.
11 12 13 14 15	We appreciate any comments provided to us during the consultation, all of which will be reviewed by the working group within the context and scope of the project. We ask that, where possible and relevant, you accompany any counter arguments to statements made in the document with supporting evidence e.g. a research reference.
16 17 18 19	Members of the working group should not be contacted directly, and all feedback should be made through the assigned route e.g. via survey or project manager. Feedback made through unassigned routes or after the closing date will not be accepted or responded to.
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## 68 **1. Introduction**

The competencies within this document reflect guiding principles to ensure safe 69 and best practice for speech and language therapists (SLTs) involved in the 70 provision of high-resolution manometry (HRM) in the UK. 71 72 The key objectives of this document are: 73 74 • To provide structured, evidence-based information on HRM to promote 75 safe and expert use of this tool for evaluation and rehabilitation for people 76 with swallowing difficulties. 77 • To provide a framework for supervision and the development of specialist 78 skills required for use of HRM with people with swallowing difficulty 79 • To support career development and continuing professional 80 development 81 To support workforce development and service planning. 82 83

### 84 1.1 Key audience

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This HRM competency framework is for practising SLTs. It has been commissioned and written by the RCSLT and is for the use of the SLT profession only. This document does not address training or competency requirements for non-SLT professionals. It is aimed at qualified, HCPC-registered SLTs, working with people with dysphagia and with access to suitable clinical supervision

## 1.2 How should the competency framework beused?

- 95 This competency framework is intended to be used across the UK. It should be
- <sup>96</sup> read and implemented in conjunction with the RCSLT HRM position paper. HRM
- 97 is an instrumental tool which can be used as one part of a swallow assessment



98 99 100 101 102 103 104 105 106 107	and/or used as a biofeedback tool in the treatment of eating, drinking and swallowing difficulties. These competencies are, therefore, underpinned by the wider RCSLT eating, drinking and swallowing (EDS) competency framework and should be seen as an extension to those documents. Banding, level of specialism or job titles have intentionally not been identified as linking to specific competencies. It is up to managers and supervisors to decide which competencies are required as part of an individual SLT's job plan. The competency document can support SLTs to continue to develop skills if they move to work for a different organisation.
108 109	Prerequisite skills for commencing HRM competencies are:
<ol> <li>110</li> <li>111</li> <li>112</li> <li>113</li> <li>114</li> <li>115</li> <li>116</li> <li>117</li> <li>118</li> <li>119</li> <li>120</li> <li>121</li> <li>122</li> <li>123</li> <li>124</li> <li>125</li> <li>126</li> <li>127</li> <li>128</li> <li>129</li> <li>130</li> <li>131</li> </ol>	<ul> <li>Completion of foundation level EDS competencies and evidence of working at proficient/enhanced level.</li> <li>Knowledge of "The role of the SLT in managing swallowing difficulties in the oesophagus" section of the RCSLT EDS guidance.</li> <li>Experience working independently in the management of with people with EDS difficulties</li> <li>Evidenced competencies and experience in different methods of instrumental evaluation tools including video fluoroscopy and/or FEES. The level of competency will vary depending on the SLTs current role.</li> <li>Experience of how to participate effectively as multidisciplinary team member to optimise service user outcomes and to facilitate onward referral when required</li> <li>Knowledge of relevant local, national and international instrumental EDS evaluation policies and evidence</li> <li>Knowledge of guidelines, protocols, recommendations and updates from the international High-Resolution Pharyngeal Manometry Working Group</li> <li>Knowledge of clinician, patient reported, and quality of life outcome measurement tools used for people with EDS difficulties</li> <li>Commitment to regular evidence review and remaining up to date with the literature base around HRM and dysphagia.</li> </ul>
132 133 134	Evidence should be provided on completion of HRM competencies, and practice should be supervised and signed off by an appropriately skilled supervisor.



Note: competencies in blue/asterisked are only required for SLTs who are 135 undertaking catheter placement. These are non-compulsory but all must 136 be achieved prior to an SLT independently inserting an HRM catheter. 137

138

#### Gaining, maintaining and 2. 139 developing competencies 140

#### 1 1 1

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142	The SLT completing these competencies must have access to a clinical supervisor
143	to assist in obtaining and developing competencies. Education and training in
144	HRM for dysphagia evaluation and treatment/rehabilitation may be obtained
145	through:
146	<ul> <li>reading relevant journal articles/ books/ literature</li> </ul>
147	• online or face-to-face formal education courses or training programmes
148	<ul> <li>repeated practice with simulation models</li> </ul>
149	e-learning modules, webinars, RCSLT clinical excellence network events
150	<ul> <li>scenario-based decision making</li> </ul>
151	• case discussions of unfamiliar or complex presentations, shared sessions,
152	shadowing and live coaching (Hancock et al., 2020) (Horton et al., 2008)
153	<ul> <li>reading relevant local pathways, policies and procedures</li> </ul>
154	reflective learning log
155	<ul> <li>attending relevant MDT meetings, clinics and ward rounds</li> </ul>
156	• 1:1 supervision and tutorials with a suitably qualified and experienced SLT
157	mentor
158	<ul> <li>shadowing and discussion with other members of MDT involved in HRM.</li> </ul>
159	
160	SLTs must "keep their skills and knowledge up to date and understand the
161	importance of continuing professional development throughout their career "
162	(HealthandCareProfessionsCouncil, 2024) SLTs are responsible for maintaining
163	HRM competencies once obtained.
164	

#### 2.1 Supervision 165



166	
167	SLTs must understand the need for active and ongoing participation in training,
168	supervision and mentoring to support high standards of practice and personal
169	and professional conduct. They must also understand the importance of
170	demonstrating this in practice (HCPC 2023). An SLT HRM supervisor will be
171	required to guide you through the competency process. Depending on resources
172	and service structure, more than one mentor may be required to acquire certain
173	skills such as passing a HRM catheter and analysing HRM results. This may need
174	to be someone outside of the SLT clinical team such as a Gastroenterologist or
175	an Ear, Nose and Throat surgeon. Local or national networks may be used to
176	identify a suitable SLT or other appropriate multidisciplinary team member to
177	support attainment of competencies. Even if MDT members have contributed to
178	HRM competency development, the main mentor and person responsible for
179	signing off your competencies should be a SLT. In contrast with the EDS
180	competencies, sign off is required at all levels up to and including "enhanced"
181	before you can practice autonomously. This is due to the specific nature of the
182	skills developed at enhanced level HRM practice.
183	
184	The main mentor SLT responsible for signing off your competencies should:
185	
186	<ul> <li>ideally have competencies, including specialist knowledge, skills and</li> </ul>
187	practical experience in HRM
188	or
189	<ul> <li>have sufficient competencies, specialist knowledge, skills and practical</li> </ul>
190	experience in instrumental dysphagia evaluation and treatment to review
191	and endorse competencies signed off by an appropriate MDT member
192	• be a SLT working primarily with people with dysphagia with advanced skills
193	in evaluation and treatment of swallowing difficulty (RCSLT SLT eating
194	drinking and swallowing competencies)
195	have evidence of a post-graduate level specialist training qualification or
196	portfolio demonstrating extensive clinical skills and experience within this
197	caseload, including ability to manage complex service users with
198	dysphagia
199	<ul> <li>be able to provide opportunities for learning such as shadowing and</li> </ul>
200	clinical supervision

• participate in their own clinical supervision



- be able to support the individual developing competency to reflect on their own knowledge, skills and scope of practice.
- 203 204

Who can sign off HRM competencies?			
SLT with specialist knowledge, skills and practise in HRM		SLT at advanced level on SLT EDS competency framework	
equivalent to enhanced level in the HRM	OR	AND	
framework		Specialist member of	
		EDS MDT e.g.	
		gastroenterologist, ENT	

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- 207 **2.2 Complexity of patients**
- 208 Factors that may contribute to complexity of service users undergoing 209 HRM include: 210 multiple co-morbidities and pre-morbid status 211 age and cognitive abilities 212 • presence of tracheostomy and/or ventilatory supports 213 sensory issues or differences e.g. dexterity, vision or hearing loss, 214 heightened or diminished sensory responses 215 language and/or communication issues in addition to having swallowing 216 difficulty 217 influence of emotional, social, cultural or psychological issues. 218
- 219

## 220 **2.3 Recording competencies consistently**

- 222 Competencies should be recorded in the tables provided and with
- supplementary evidence such as attendance at courses, clinical supervision or
- reflective learning logs. Competencies need to be signed off by a suitably
- 225 qualified supervisor.



## 226 **2.4 Guidance for the SLT supervisor**

227

The SLT supervisor who is responsible for signing off competencies should 228 ensure that they comply with HCPC standards of proficiency and practice and 229 supervise only within their scope of practice. It is advised that a supervisor have 230 reached the advanced level within the SLT EDS competency framework and have 231 232 established specialist skills, knowledge, and experience for instrumental EDS evaluation and treatment. It is acknowledged that in some situations, the SLT 233 supervisor may not have specific skills in HRM but has documented evidence 234 from a designated MDT member such as an ENT surgeon or gastroenterologist 235 supervisor, that the necessary competencies have been achieved to enable the 236 supervisee to perform HRM in an expert and safe manner. 237 238 The SLT supervisor and the signing-off of the competency framework are very 239 important. It is emphasised that supervisors are signing knowledge, skills and/or 240 competency in the context observed, but that ongoing support, supervision and 241 CPD will be essential to maintain and develop practice. 242 243 In signing the competency framework, the supervisor is signing that they are 244 confident that the supervisee has the relevant knowledge, skills and/or practical 245 competence at that point in time. It should be noted that the supervisor and 246 supervisee may like to keep relevant competency framework documentation and 247 evidence of why they were confident these had been achieved, in case there are 248 any issues regarding the practice of the supervisee in the future. 249 250 The competency framework may form part of the formal appraisal process with 251 the employing organisation and is a useful tool to support goal setting. 252 253 For more information on supervision, please see the RCSLT supervision guidance 254 for speech and language therapists. 255 256



### 257 **2.5 Guidance for employers**

258

The competency framework is designed for use in the practical acquisition of 259 competence in HRM. The employer is responsible for ensuring that the roles and 260 responsibilities associated with working with people with complex EDS difficulties 261 are clearly detailed in the SLTs job description. Employers have a responsibility 262 to ensure that the supervisor has adequate skills to provide supervision and 263 teaching in this area and that this is clearly detailed in their job description. 264 Employers should ensure that protected time is given for supervision for both 265 supervisee and supervisor. If there is no suitable supervisor within the employing 266 organisation, employers may arrange for a supervisor from another organisation 267 but should ensure that this fits within a professional and clinical governance 268 framework. 269 270 Employers should ensure there are appropriate policy and guidance documents 271 regarding EDS management within the employing organisation. It is advisable 272 that organisations have a HRM policy which includes details about the clinical 273 274 procedure, health and safety (e.g. infection control, use of equipment) information governance and care pathways. As HRM is commonplace for the 275 assessment of oesophageal stage difficulties within an ENT or gastroenterology 276 department, it is essential that any policies are co-produced with members of the 277 relevant MDTs. 278 279 280

281

## 3. Further considerations

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## 284 **3.1 Scope of practice**

As with all professional practice, SLTs should ensure that they comply with the
 HCPC standards of proficiency 2023 (HealthandCareProfessionsCouncil, 2023)
 and operate safely and effectively within their scope of practice:



288	• Your scope of practice is the area or areas of your profession in which		
289	you have the knowledge, skills and experience to practise lawfully,		
290	safely and effectively, in a way that meets our standards and does not		
291	pose any danger to the public or to yourself		
292	(HealthandCareProfessionsCouncil, 2023)		
293	<ul> <li>'SLTs should be able to use this knowledge, skills and experience,</li> </ul>		
294	combined with:		
295	<ul> <li>information presented to them to make informed decisions and/</li> </ul>		
296	or to take action, including seeking help or support if required		
297	(HealthandCareProfessionsCouncil, 2023)		
298	<ul> <li>SLTs must be able to identify the limits of their practice and when</li> </ul>		
299	to seek advice or refer to another professional or service.'		
300	(HealthandCareProfessionsCouncil, 2023)		
301			
302	EDS rehabilitation and rehabilitation including the use of biofeedback for people		
303	with swallowing difficulty is within the scope of practice for speech and language		
304	therapists with expertise and specialist training within this area (RCSLT,		
305	2025. Procedures already covered by existing RCSLT competencies e.g.		
306	dysphagia, FEES, videofluoroscopy and tracheostomy are not covered within the		
307	scope of this document. This framework focuses on HRM. There may also be		
308	emerging or highly specific areas of SLT HRM practice not within the scope of this		
309	document		
310			

## **311 3.2 Multidisciplinary team working**

312

Competencies may be obtained through discussions with and observations of 313 experienced MDT colleagues working with people with dysphagia. 314 Interdisciplinary care, communication and collaborative working is fundamental 315 when undertaking HRM with people with EDS difficulties. The SLT obtaining HRM 316 competencies should seek opportunities to communicate with, observe and 317 understand other MDT members roles including Gastroenterologists and ENT 318 surgeons. Decision-making following HRM assessment should include the service 319 user and family (where appropriate) and the wider MDT. 320 321

## **4.** The frameworks

### 323 **4.1 Foundation**

Professional practice	Suggested learning tasks	Date and supervisor signature
Knowledge of normal anatomy of nose, pharynx and oesophagus	<ul> <li>Reads &amp; reviews evidence</li> <li>Discusses with supervisors</li> <li>Joint working with supervisor including shadowing</li> </ul>	
Able to highlight anatomical anomalies precluding catheter placement such as nasal spurs, septal deviations, strictures and bars Identifies service users who are appropriate candidates for dysphagia evaluation using HRM including consideration of indications and contraindications	<ul> <li>Reads &amp; reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> <li>Reads and reviews evidence, guidelines &amp; recommendations</li> <li>Completes HRM for both dysphagia evaluation and treatment including biofeedback</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>	
Awareness of the organisation's policy and practices with regard to manometry	<ul> <li>Reads policy and local procedures/protocols</li> <li>Discusses with supervisor</li> </ul>	



Able to discuss the pros and cons of manometry with service user to consent for referral	<ul> <li>Reads &amp; reviews evidence</li> <li>Discusses with supervisors</li> <li>Joint working with supervisor including shadowing</li> </ul>	
Leadership and management		
Knowledge of the role and scope of practice of SLTs working within manometry Knowledge of routes to make appropriate referrals	<ul> <li>Reads &amp; reviews evidence</li> <li>Discusses with supervisors</li> <li>Joint working with supervisor including shadowing</li> <li>Reads &amp; reviews evidence</li> <li>Discusses with supervisors</li> <li>Joint working with supervisor including shadowing</li> </ul>	
Evidence, research and innovation		
Broad awareness of evidence base for use of manometry	<ul> <li>Reads &amp; reviews evidence</li> <li>Discusses with supervisors</li> <li>Joint working with supervisor including shadowing</li> </ul>	



#### 326 **4.2 Proficient**

Professional practice knowledge	Suggested learning tasks	Date and supervisor signature
<ul> <li>*Able to describe techniques to facilitate catheter placement such as lubrication, angling catheter downwards at velopharynx, encouraging service user to drop chin and take sips of water</li> <li>*Able to identify potential risks and mitigations during catheter placement such as epistaxis, vasovagal response and laryngospasm</li> <li>*Able to describe indications for topical anaesthesia use and risks</li> </ul>	<ul> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> <li>Formal training course</li> <li>Reads &amp; reviews evidence</li> <li>Discussion with supervisor</li> <li>Formal training course</li> <li>Reads &amp; reviews evidence</li> <li>Discussion with supervisor</li> <li>Formal training course</li> <li>Reads &amp; reviews evidence</li> <li>Discussion with supervisor</li> </ul>	
Describes indications and contraindications for HRM for dysphagia evaluation	<ul> <li>Reads &amp; reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>	
Describes indications and contraindication for therapeutic use of HRM, including use of biofeedback	<ul> <li>Reads &amp; reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>	
Demonstrates knowledge of the swallow metrics derived from HRM assessment.	<ul> <li>Reads and reviews equipment manual</li> <li>Discusses with supervisor</li> </ul>	



Professional practice - skills	<ul> <li>Joint working with supervisor including shadowing</li> <li>Formal training course</li> </ul>
*Successful completion of nasogastric tube (NGT) placement training	<ul> <li>Completes relevant training course</li> <li>Passes catheter NGT successfully using simulation model</li> </ul>
*Successful HRM catheter placement using insertion technique which minimises discomfort and results in catheter placement in pharynx or oesophagus as confirmed on HRM visuospatial plot	<ul> <li>Passes catheter successfully using simulation model</li> <li>Reads &amp; reviews evidence</li> <li>Discusses with supervisors</li> <li>Joint working with supervisor including shadowing</li> <li>Formal training course</li> </ul>
*Manages adverse events and complications of scoping (section x clinical), e.g. vasovagal, epistaxis and laryngospasm.	<ul> <li>Logs adverse events</li> <li>Recognises adverse events or complications if they occur and responds appropriately, managing patient safety.</li> <li>Discusses with supervisor</li> </ul>
*Operates, maintains, and decontaminates HRM catheter appropriately. Ensures catheter is stored appropriately,	Reads and reviews local and     national infection control and     protection policies



Consent service user for manometry assessment	<ul> <li>Completes process for decontamination accurately and according to local and national infection and protection control policies</li> <li>Discusses with supervisor</li> </ul>
including discussing possible side effect and risks	Joint working with supervisor     including shadowing
Selects swallows/regions of interest and applies landmarks on HRM plots to obtain software derived swallow metrics.	<ul> <li>Reads and reviews equipment manual</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> <li>Formal training course</li> </ul>
Identifies normal and abnormal manometric findings in terms of swallowing anatomy and physiology	<ul> <li>Reads and reviews equipment manual</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> <li>Formal training course</li> </ul>
Identifies signs of appropriate and inappropriate functioning of manometric and recording equipment	<ul> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> <li>Troubleshooting equipment malfunction effectively</li> </ul>



Explains and uses HRM in biofeedback and education of service users, family, and caregivers	<ul> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>
Uses results of HRM to make appropriate onward referral	<ul> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>
Identifies appropriate management plan including timing for re-evaluation	<ul> <li>Completes relevant training</li> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor</li> </ul>
Identifies appropriately whether service user requires an adjunct dysphagia evaluation tool	<ul> <li>Completes relevant training</li> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor</li> </ul>
Generates report and completes documentation appropriately	<ul> <li>Completes relevant training</li> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>
Take appropriate steps to mitigate and minimise any potential risks to service user, carer and organisation	<ul> <li>Completes relevant training</li> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>



Prioritize/triage referrals for HRM	<ul> <li>Completes relevant training</li> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>
Facilitation of learning	
Communicates findings of HRM evaluation and treatment with service user, family and caregivers	<ul> <li>Completes relevant training</li> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>
Supervise SLTs to foundation level of manometry	
framework	
Evidence, research and innovation	
Conducts audit/service evaluation/quality improvement project related to HRM.	<ul> <li>Completes relevant training</li> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>
Leadership- and management	
Communicates findings of HRM evaluation and treatment with multidisciplinary team members	<ul> <li>Completes relevant training</li> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>



### 328 **4.3 Enhanced**

Professional practice knowledge	Suggested learning tasks	Date and supervisor signature
Can explain rationale for landmark placement in complex cases, such as absent contractility or sphincter pressures.	<ul> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> <li>Formal training course</li> </ul>	
Conducts oesophageal HRM		
In depth understanding of use and maintenance of equipment with reference to local infection control/decontamination policies	<ul> <li>Completes relevant training</li> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>	
Supervise SLTs to foundation and proficient level of manometry framework	<ul> <li>Completes relevant training</li> <li>Reads and reviews evidence</li> <li>Discusses with supervisor</li> <li>Joint working with supervisor including shadowing</li> </ul>	
Leadership and management	·	
Review appropriacy of referrals made for manometry		
Seek feedback from service users to optimise service delivery		



Participate in activities related to quality assurance e.g.	
service improvement, reviewing incidents	
Participate in discussions about strategic planning of	
HRM services	
Participate in the development and review of HRM	
policy within your locality	
Evidence, research and innovation	
Able to synthesise complex information to ensure	
continuation of EBP	
Participates in any QI or research projects within	
organisation	



### **4.4 Advanced**

Professional practice	Suggested learning tasks
Comprehensive knowledge and critical appraisal of	
the evidence base and indication for use of HRM	
with management of extensive risk within	
organisation	
Lead on the delivery of HRM within an organisation	
Assess, diagnose and manage highly complex EDS	
cases which may include working in extended	
practice roles	
Use in-depth knowledge of legislation, professional	
regulation and code of practice to lead on	
management of health and safety of HRM across an	
organisation	
Provide HRM assessment and subsequent	
management/treatment of dysphagia in situations	
with a high level of complexity	
Facilitation of learning	
Develop training plans and initiatives within SLT	
manometry services to provide training to those at	
enhanced level, demonstrating critical evaluation of	
evidence to be presented	
Support, promote and contribute to professional	
accountability, within planned evaluation of HRM	
services, generating effective reporting mechanisms	



and feedback structures impacting local and regional	
clinical governance, disseminating results to local,	
regional and national forums where appropriate.	
Create opportunities to actively share best practice,	
knowledge skills and learning outcomes with a wide	
variety of organisations, local and regional networks,	
higher educational institutions and through a variety	
of methods	
Mentor, coach and support the development of	
individuals from own and other professional	
backgrounds within clinical area, advocating and	
developing multi-professional opportunities,	
interprofessional learning and the application of	
learning to practice. This may include supporting the	
development of enhanced level SLT and level 6 on	
the EDSCF	
Deliver national or international teaching/training	
courses in use of HRM.	
Leadership and management	
Have a critical understanding of professional	
standards and codes of practice for manometry and	
use these in addition to evidence-based practice to	
take a lead role in the development, evaluation and	
dissemination of departmental policies related to	
manometry	



Understand responsibilities under the current	
international, national and local legislation as an	
HRM specialist	
Understand your responsibilities under national and	
local legislation acting in your consultative role to	
inform and take an active role in strategic HRM	
planning within the trust/organisation	
Facilitate the effectiveness and efficacy of service	
provision, through regular critical review of local and	
regional clinical guidelines, adapting, integrating and	
proposing modifications where necessary	
Facilitate patient safety across manometry pathway,	
services and systems, policy development, service	
improvement and related quality activities by leading	
review of incidents, determining actions or learning,	
sharing lessons learned and evaluating outcomes of	
learning	
Create collaborations to develop novel clinical	
pathways and services through influence and	
innovation at strategic level, in line with local,	
regional, and national strategies	
Facilitate collaborative working with an appropriate	
range of multi-agency and multi-professional teams,	
developing, maintaining, and evaluating links to	
manage risk and issues across organisations and	
settings	



Act as a consultative second opinion to colleges with	
regard to highly complex cases	
Develop and lead a HRM service	
Develop strategic relationships with service	
commissioners to influence ongoing capacity and	
capability for HRM service provision and systems	
Actively seek feedback, involvement and inclusion of	
patients, families, carers, community groups and	
colleagues in the person-centred co-production of	
local and regional service development and	
improvement	
Evidence, research and innovation	
Understanding of key drivers and policies which	
influence HRM strategy and service development	
and analyse how these can be used to improve	
service delivery, new practice and service redesign,	
working across boundaries and broadening sphere	
of influence	
Understand risk assessment and safeguarding	
processes and use this knowledge to take a lead in	
undertaking departmental risk assessment in	
relation to HRM service provision	
Collaborate with other researchers in multi-centre or	
large-scale research, collating and sharing data	
across organisations in compliance with local	
protocols, legal and professional requirements	



Design and implement own research activity, applying knowledge of the legal requirements pertaining to healthcare research so that evidence- based strategies are developed and applied to enhance quality, safety, productivity and value for money	
Take a lead role in developing, evaluating and	
disseminating departmental policies in line with	
evidence-based practice	
Contribute to national policy and guidance	
development	

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#### 334 **4.5 Expert**

Professional practice	
Act as an expert clinician within scope of practice,	
providing reports to staffing tribunals, coroners court	
and other relevant agencies, aligning with national	
and local policies, procedures and frameworks	
Negotiate an individual scope of expert HRM practice	
and job plan. This will include consideration of:	
<ul> <li>legal, ethical, professional and organisational</li> </ul>	
policies	
governance and procedures	
• accountability	
autonomous decision making	
managing risk	
upholding safety	
Facilitation of learning	
Negotiate their own post-graduate learning	
opportunities within the field of manometry relevant	
relevant to the scope of their role, acknowledging	
existing role nuance and purpose. This may include	
doctorate level qualification, including traditional,	
professional, portfolio and publication routes	
Lead and contribute to local and national education	
forums including conferences and seminars,	
developing a wide breadth of personal clinical and	





manometry and spokesperson for manometry, nationally and internationallyEvidence, research and innovationTo demonstrate a most-up-to date knowledge of evidence and professional guidelines from a range of professional bodies, nationally and internationallySynthesise knowledge, evidence and experience of national and international developments in the field of EDS to influence how future health and care services are developed across disciplines and beyond institutionsLead on key drivers and policies which influence national and international HRM development and strategiesDevelop and contribute to national and international guidelines in area of HRM, critically appraising existing guidance and identifying best practice through review of manometry literature		
nationally and internationallyEvidence, research and innovationTo demonstrate a most-up-to date knowledge of evidence and professional guidelines from a range of professional bodies, nationally and internationallySynthesise knowledge, evidence and experience of national and international developments in the field of EDS to influence how future health and care services are developed across disciplines and beyond institutionsLead on key drivers and policies which influence national and international HRM development and strategiesDevelop and contribute to national and international guidelines in area of HRM, critically appraising existing guidance and identifying best practice through review of manometry literature	Act as a role model and be recognised as an expert in	
Evidence, research and innovation         To demonstrate a most-up-to date knowledge of         evidence and professional guidelines from a range of         professional bodies, nationally and internationally         Synthesise knowledge, evidence and experience of         national and international developments in the field         of EDS to influence how future health and care         services are developed across disciplines and beyond         institutions         Lead on key drivers and policies which influence         national and international HRM development and         strategies         Develop and contribute to national and international         guidelines in area of HRM, critically appraising         existing guidance and identifying best practice         through review of manometry literature		
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guidelines in area of HRM, critically appraising existing guidance and identifying best practice through review of manometry literature	strategies	
existing guidance and identifying best practice through review of manometry literature	Develop and contribute to national and international	
through review of manometry literature	guidelines in area of HRM, critically appraising	
	existing guidance and identifying best practice	
Load a portfolio of research studies and research	through review of manometry literature	
Lead a portiono or research studies and research	Lead a portfolio of research studies and research	
teams primarily focused on manometry-related		
contexts but may also support wider clinical areas or	contexts but may also support wider clinical areas or	
the multi-professional agenda. This should include	the multi-professional agenda. This should include	
involvement of public, service users and carers	involvement of public, service users and carers	
Actively seek grant-funded or other opportunities for	Actively seek grant-funded or other opportunities for	
the completion of HRM research at either pre-	the completion of HRM research at either pre-	



	doctorate or post-doctorate level depending on experience. This could include entrepreneurship activity/innovation with commercial partners	
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The Royal College of Speech and Language Therapists (RCSLT) is the professional body for speech and language therapists in the UK. As well as providing leadership and setting professional standards, the RCSLT facilitates and promotes research into the field of speech and language therapy, promotes better education and training of speech and language therapists, and provides its members and the public with information about speech and language therapy.

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